

MENDOCINO COUNTY TOURISM COMMISSION, INC. BOARD OF DIRECTORS MINUTES

DATE: Thursday, February 9, 2023, starting at 2:00 PM PLACE, ZOOM: https://us02web.zoom.us/j/88041662451

CALL TO ORDER 2:05 PM

ROLL CALL

BOARD MEMBERS Scott Connolly (SC) Brett Schlesinger (BS) Cab Boettcher (CAB)	ATTENDANCE X Present	TITLE CHAIR, Medium Lodging Operator; Coastal VICE CHAIR, Food & Beverage SECRETARY, Large Lodging Operator; Coastal
Kasie Gray (KG)	Present X Absent	TREASURER, Regional Promotional; Inland
Makenzie Blaylock (MB)	X Present 🗌 Absent	Winery/Winegrower
Katrina Kessen (KK)	X Present 🗌 Absent	At Large
Elizabeth Cameron (EC)	X Present 🗌 Absent	Arts Organization/Attractions
Tawny MacMillan (TM)	X Present 🗌 Absent	Regional Promotional; Coastal
Raakesh Patel (RP)	Present X Absent	Large Lodging Operator; Inland
OPEN SEAT	🗌 Present 🗌 Absent	Large, At-Large Lodging Operator
OPEN SEAT	☐ Present ☐ Absent	Small Lodging Operator
STAFF/CONTRACTORS:	ATTENDANCE	TITLE
Travis Scott (TRS)	X Present 🗌 Absent	Executive Director
Kathy Janes (KJ)	X Present 🗌 Absent	Executive Support Specialist
Ramon Jimenez (RJ)	Present X Absent	Marketing & Sales Manager
Jamie Peters-Connolly (JC)	X Present 🗌 Absent	Partner Relations & Communications Manager
Mckenzie McLain (MM)	Present X Absent	Marketing & Communications Coordinator
Janis MacDonald (JM)	X Present 🗌 Absent	Festival Coordinator
Jennifer Seward (JS)	X Present Absent (JOINED AT 2:06)	Development Manager
INTRODUCTION OF GUESTS: NONE		

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PUBLIC COMMENT ON NON-AGENDA ITEMS: NONE

Brown Act Requirements: Pursuant to the Brown Act, the Board cannot discuss issues or take action on any requests during the comment period.

• CONSENT AGENDA ITEMS ☐ Discussion ☐ Possible Action

The Consent Agenda is considered routine and non-controversial and will be acted upon by the MCTC Board at one time without discussion. Any MCTC Board member may request that any item be removed from the Consent Agenda for individual consideration.

Meeting Minutes: 1/11/23 | See Attachment | Approve. MOTION TO APPROVE BY KK; 2ND BY EC; ALL APPROVE

- FINANCE CHAIR COMMENTS: KASIE OUT; SC NO COMMENT
- December 2022 Financials | See Attachment | Approve MOTION TO APPROVE BY BS; 2ND BY ED; ALL APPROVE
 - a. Review Cash Flow Spreadsheet
- Discussion: Fiscal Year 2023/2024 Budget

EC POLICY QUESTION ON LOANS TO EMPLOYEES; TS STATES THERE IS A POLICY IN PLACE.

- FESTIVAL CHAIR COMMENTS: MB LOTS OF FUN AT SEAFOOD & SIPS, WELL ORGANIZED THO' SOME KINKS IN NEW SPARKLING EVENT. WELL ATTENDED. GREAT JOB TO STAFF AND VOLUNTEERS.

 TM GREAT FUNDRAISER (FRIENDRAISER) HUGE THANKS TO VMC & LRI FOR THEIR SUPPORT. DEBRIEF @ LRI
- MARKETING CHAIR COMMENTS: NONE
 - Festival(s) Update PER JM, CREACTED A BROCHURE, DISTRIBUTED 3K LOCALLY + DISTRIBUTED TO SERVICE
 CENTER; PUT OUT 77 TWO SIDED YARD SIGNS. THREE (3) ANCHOR EVENTS SPARKLING WINE @SARACINA SOLD
 120 TIX, FEATURED 18 WINERIES YOUNGER CROWD, MORE SONOMA VIBE; 2/3'S OUT OF COUNTY GUESTS;
 DEFINITE UPTICK FOR HOPLAND BUSINESSES. DESTINATION HOPLAND IDENTIFIED AREAS FOR IMPROVEMENT.
 - Agency Xi Website/Rebrand Update PER TS, FOLLOWING RETREAT AND CARL RIBAUDO TALKS, REALY NEED TO LOOK @ WEBSITE AND SEE ISSUES WE CAN CONTROL SUCH AS BOUNCE RATE. GOING TO LOOK AT BACKEND AND TAKE A NEW APPROACH. CARL SUGGESTS WE DON'T FOLLOW TYPICAL DMO WEBSITE. TIMELINE PROPOSING REBRAND LAUNCH & WEBSITE LAUNCH TO BEGINNING OF FISCAL YEAR.
 SC HOW ARE WE HINDERED BY TYPICAL DMO; TS WE LOSE VISITORS BY HAVING A HERO VIDEO/IMAGE; WE NEED TO REIMAGINE TOP OF PAGE SO AS NOT TO LOSE PEOPLE. NEED CONTENT GENERATORS E.G. LIVE FEEDS FROM ALL CORNERS OF THE COUNTY, STAKEHOLDERS TELING THEIR STORIES WITH DETAILS WE MIGHT NOT OTHERWISE GET. WANT ACTIVE VOICES FROM WITHIN THE COUNTY THAT SPEAKS TO VISITORS.
 TS WE'RE DEFINITELY FOLLOWING RECOMMENDATIONS OF EXPERTS; MOVING \$\$ FOR THIS YEAR'S FISCAL YEAR INTO NEXT FISCAL YEAR FOR THE RELAUCH (MKTG DOLLARS)
 - PR Report HAD MEDIA FOR CIOPPINO FEED & CRAB CAKE COOK OFF CHELSEA, MATT & ROBERTA.
 DISTRIBUTED 'LOVE SHACKS' PRESS RELEASE & WORKING ON HOT SHEETS. THERE WILL BE A CHANGE TO PR
 SCHEDULE IN MAY. 86 SUMMER WARM UP AND PUT CANNABIS ROUND UP IN ITS PLACE POTENTIAL NEW
 EVENT ALONG THE INLAND CORRIDOR. ALSO, WILL HAVE CRAFT FARMERS MARKETS, CANNABIS AUCTION,
 FOCUS FOR BEGINNING OF SUMMER. STAKEHOLDER HIGHLIGHTS CAME OUT YESTERDAY (2/8). HAD ARTICLES IN
 USATODAY, CONDE NAST, TRAVEL & LEISURE, THRILLIST, MARIN MAGAZINE, CHICAGO TRIBUNE, 7X7.
 - Q4 Television and Radio PER TS, RAMON WORKING ON CHANGES DUE TO REBRANDING.
 - Room to Roam Analytics See Attachment. PER TS ANALYTIC STATS EXCLUDES EVENT STATS. THAT SAID 26,506 clicks
 - Social Media Analytics See Attachment Google Analytics = 8.4K clicks, 2.22M impressions; Social Analytics Event ads = 42,895 clicks; direct to ticket buying pages
 - Website Analytics See Attachment Jan 22 vs Jan 23 = <22.64%> (-11,638 users) Reason is ads are routing directly to ticket buying pages instead of through out website. Website Dec vs. Jan = 20.66% (+6,801)
 - Booking Link See Attachment **935 searched: 738 referrals**

TM SAW AN INCREASE IN TICKET SALES DUE TO VMC EFFORTS FOR DIRECT-TO-TIX PURCHASE PAGES SC REQUESTED THAT IN ADDITION TO SHOWING CURRENT MONTH FOR STATS, THAT WE ALSO SHOW PAST MONTH (E.G. ROOM TO ROAM). WOULD LIKE TO SEE COMPARISONS. TS WILL ASK RAMON TO CHANGE.

VISITOR SERVICES UPDATE Discussion Possible Action

- VISITOR SERVICES CHAIR COMMENTS: NO COMMENT BY CHAIR
- Meet & Greet Series JPC EXCITED TO ANNOUNCE CONFIRMATION OF UPCOMING MEET & GREET AT COUNTY MUSEUM. SNACKS PROVIDED BY KEMMY'S PIES AND NORTHSPUR BREWING – NON-ALC EVENT, SUPERVISORS INVITED. ALSO, MEET & GREETS ARE NOW QUARTERLY.

• EXECUTIVE DIRECTOR REPORT \(\frac{1}{2} \) Discussion \(\frac{1}{2} \) Possible Action

BID Updates BOARD MET LAST MONTH, NO UPDATE OTHER THAN BUDGET; DISCUSSED HOW TO GET INFOR FOR
RESEARCH – BASED ON CIVITAS, WORK TO BE DETERMINED, WHAT'S POSSIBLE. TS DIRECTED BOARD TO LOOK AT
LODGING BID INCREASE FROM 1 TO 2%. WILL HAVE BETTER DIRECTION ONCE PROCESS IS OVER.
MB SHARED THAT MWI & AVWA ARE MEETING NEXT WEEK (3/16 @ 3PM) TO DISCUSS STANCE ON BID & INVITED TS
TO ATTEND.

BID ADVERSORY BOARD THINKS WE SHOULD INCLUDE COUNTY MATCH BUT ONLY AT 60% OF FUNDING, WHICH TAKES A BIT OF THE BURDEN OFF OF THE COUNTY BUT KEEP A BIT OF FUNDING FOR VMC. WITH THAT, TS WILL HAVE TWO BUDGETS — THE CURRENT ONE; AND SHOULD MATCH GO TO 60%. BID BOARD IS TRYING TO GET ONE MORE YEAR. RESERVES SHOULD BE MAINTAINED TO KEEP MKTG GOING IN CASE THINGS GO SIDEWAYS ON BID. IF BID GOES AWRY, TS WILL CUT OTHER AREAS OF PROGRAMMING BEFORE GOING INTO SAVINGS. THAT SAID, THERE IS A BALANCE IN RESERVES TO COVER OPERATING COSTS FOR ONE YEAR. IF WE *HAVE* TO CUT PROGRAM, MKTG IS MOST LIKELY WHERE THAT WILL BE FOR THINGS LIKE TV/RADIO ADS; PROGRAMMATICS WILL STAY. KK EXPRESSED CONCERNS ABOUT LOSING TRACTION IF RADIO/TV ADS CUT. TS SAID HE'D NEED TO RESEARCH, BUT POSSIBLE TO STILL HAVE RADIO/TV, BUT ON TIER 2 STATIONS.

TM ASKS IF BID IS ONLY INCOME; TS SAYS BID & MATCH FROM COUNTY, AND IF COUNTY GOES FOR 60%, THEN MATCH WOULD BE REDUCED BY 40%. TS SAYS WE NEED A YEAR AND A HALF TO PLAN & BUILD STRONG COALITIONS. BOARD TELLS TS TO 'GO FOR IT AND GET 'ER DONE" FOR NEW BUDGET, WHICH SHOULD BE DONE BY MARCH BOARD MEETING.

- Annual Report Draft in production GOAL FOR ANNUAL REPORT WILL BE READY MOST LIKELY IN APRIL.
- Denver Travel & Adventure Show NCTC DATES ARE 2/24 & 2/25 TRAVIS IS ATTENDING NOTE: BS LEFT MEETING AT 3:15 PM
- Strategic Plan expiration 6/30/2023 RFP? TS ASKED HOW BOARD WANTED TO PROCEED? HIS IDEA IS TO POTENTIALLY USE CARL RIBAUDO. WANTS TO GET 3-4 PROPOSALS.

TM ASK IF THERE IS A FESTIVAL CALENDAR; NOT CURRENTLY PER TS. JM OFFERING TO CREATE MONTHLY OVERVIEW OF COUNTYWIDE EVENTS

- NEXT MEETING \mathbb{Z} Discussion

Tentative: Thursday, March 16, 2023, at 2:00 PM (date change due to Visit CA Outlook Forum)

ADJOURN MOTION TO ADJORN BY CAB @ 3:19 PM